If you are using assistive technology to read this text, please first select EDIT > SELECT ALL.

Hospital		City / Town	County	Teaching Status [1]	Fiscal Year En	d Number of M	Number of Months Data	
Hallmark Health	I	Malden	Middlesex	Nonteaching	09 / 30	3		
Financial Performance Indicators	FY06	FY07	FY08	FY09	FY10 Q1	MA Industry Median FY10 Q1	NorthEast US Median FY08 [2]	
Profitability Operating Margin Non-Operating Margin Total Margin Operating Surplus (Loss)	1.20% 1.55% 2.74% \$3,044,000	0.38% 2.61% 2.99% \$1,057,000	0.44% 0.47% 0.91% \$1,180,000	1.39%	5.07% 2.51% 7.58% \$3,568,000	1.1% 0.7% 2.0%	0.07%	
Total Surplus (Loss)	\$6,984,000	\$8,310,000	\$2,450,000	\$17,151,000	\$5,333,000			
<b>Liquidity</b> Current Ratio Days in Accounts Receivable Average Payment Period	1.70 35.76 66.43	2.23 35.54 79.37	1.96 34.71 76.14	33.95	2.87 34.57 57.86	37	1.55 46.2 60.3	
Solvency/Capital Structure Debt Service Coverage (Total) [3] Cashflow to Total Debt [4] Equity Financing	2.29 12.20% 22.76%	2.62 14.03% 35.13%	1.88 11.24% 29.79%		  35.15%	  38.3%	2.7 12.5% 47.9%	
Other Total Net Assets Assets Whose Use is Limited Net Patient Service Revenue [5]	\$46,665,000 \$16,541,000 \$241,394,000	\$94,983,000 \$9,459,000 \$260,630,000	\$78,148,000 \$16,966,000 \$257,896,000	\$89,100,000 \$7,246,000 \$261,524,000	\$95,144,000 \$8,729,000 \$65,274,000	 	  	

## FY10 Q1 Filing based on hospital's UNAUDITED internal financial statements.

Data Sources: FY06 - FY10 Q1 data drawn from DHCFP quarterly and annual filings.
CAVEATS: FY06-FY09 annual data is reconciled to Audited Financial Statements. FY10 Q1 data is as filed by the hospitals. DHCFP filings may not reflect all of the financial resources available to the hospital -- for example, resources available through associations with foundations or parents/affiliates. Financial information must be interpreted within the context of other factors, including, but not limited to, management plans, reimbursement changes, market behavior, and other factors affecting performance.

- [1] According to the Medicare Payment Advisory Commission (MEDPAC), a major teaching hospital is one with at least 25 FTE residents per 100 inpatient beds.
  [2] NE US Median data from The "Almanac of Hospital Financial & Operating Indicators.", 2010 INGENIX.
  [3] Blank values indicate a facility with no current long term debt in the period covered. Ratio not applicable to quarterly analysis due to shortened time frame.
  [4] Blank values indicate a facility with no long term debt net of current portion in the period covered. Ratio not applicable to quarterly analysis due to shortened time frame.
- 51 Net Patient Service Revenue includes Premium Revenue.